



Benchmarking Methodology 2025

About the GDS-Index

The GDS-Index is a trusted performance improvement programme to assess and accelerate the progress of a destination's regenerative journey. It measures, benchmarks, and enhances the sustainability strategies, action plans, and initiatives of more than 100 destination management organisations, municipal authorities, and their tourism supply chains.

Scope: Unlike other destination standards and rankings, the GDS-Index was originally created for the events and meetings industry. However, since 2020, it integrated leisure tourism into the criteria, making it a unique and holistic programme to evaluate and drive performance across the visitor economy in urban destinations.

Origins: Co-founded in 2016 by the International Congress and Convention Association (ICCA), City Destinations Alliance (CityDNA), IMEX Group, and MCI, the GDS-Index offers an unparalleled resource for visitors, DMOs, municipalities, and event planners looking for destinations that offer vetted and verified sustainability performance.

Governance and Criteria Development

The criteria are reviewed annually to ensure relevance and continuous improvement. The GDS-Index team assesses the need for revisions based on emerging challenges and stakeholder feedback gathered from past and present participating destinations and external experts through workshops, surveys, and direct input during the GDS-Index season.

The draft criteria undergo an in-depth review by the Technical Advisory Committee (TAC) through four meetings where key focus areas are defined, and proposed changes are evaluated. The GDS-Index team integrates all approved updates and releases the criteria for the upcoming assessment cycle.

The Technical Advisory Committee (TAC)

The TAC is a team of sustainable destination management <u>experts</u> from diverse sectors, and areas of city, tourism, events, and not-for-profit organisations. Its role is to provide constructive criticism and new ideas on the development of the GDS-Index benchmarking criteria, reporting indicators, research, academy, and technical platform development. The committee consists of 18 members serving a 3-year term. New members need to apply.

Alignment with International Standards

To ensure the continued quality and relevance of the GDS-Index, we work to align the criteria with the following internationally-recognised standards and initiatives:

UN SDGs: The GDS-Index is committed to the United Nations (UN) 2030 Agenda, and we strive to mainstream the integration of the 17 Sustainable Development Goals (SDGs) into the management of destinations globally.

GSTC Destination Criteria: We use the <u>GSTC-D v2</u> criteria to inform the development of the GDS-Index criteria, ensuring that we remain relevant to business and leisure tourism.

UNWTO: We are an official partner of the UN One Planet Sustainable Tourism Programme and integrate key components of the <u>One Planet Vision</u> into the criteria.





<u>ISEAL Code of Good Practice</u>: The process was guided through its internationally-recognised guidelines.

Benchmarking Categories and Methodology

Criteria

The 2025 GDS-Index comprises 76 indicators that evaluate destinations across four key areas.

Environmental Performance

19 questions – includes a city's performance about its policies and infrastructure, such as climate change commitment and action, carbon emissions, renewable energies, resource and water management, circular economy, public transport, air pollution levels, and biodiversity. For 2025, five environmental criteria (renewable energy, air quality (2), bike paths, and green area) will be provided by <u>Murmuration</u>.

Social Performance

12 questions – indicates the performance of the city against indicators of SDG integration, corruption, safety, access to information and communications, health, inclusivity, accessibility, and funding mechanisms, using external sources such as the <u>Social Progress</u> <u>Imperative Index</u>, and <u>Corruption Perceptions Index</u>.

Supplier Performance

16 questions – addresses the sustainability commitment and performance of the local meetings and tourism industry supply chain, including NGOs, airports, events agencies, hotels, venues, attractions, and restaurants. For 2025 the number of certified hotels will be provided by <u>BeCause</u>.

Destination Management Performance

29 questions – indicates the sustainability commitment of the Convention Bureau or Destination Management Organisation, including questions about the maturity of a destination's sustainability and regeneration strategy, visitor management, climate action, DEI, leadership, communication of sustainability initiatives (to support clients), and accurate reporting on sustainability operations.



Data Collection and Verification

Once signed up as a member of the GDS-Index, the Municipality or Destination Management Organisation gathers data from interested parties and completes an online questionnaire using our Omni data portal. It answers the questions using locally-available data alongside supporting evidence.

After submission, GDS-Index consultants review the data, checking for errors and verifying its accuracy. Each destination is assigned an independent assessor who conducts two rounds of assessments, allowing the destination to address queries or provide additional information. A rigorous quality-control process follows, ensuring consistency and reliability through cross-checks and validations. Assessors undergo comprehensive annual training on GDS-Index criteria and assessment procedures to maintain high evaluation standards. Only after this assessment can the benchmarking results be released to the destination and made available online.

After benchmarking, each destination receives a Performance Improvement Report (PIR). This report details their GDS-Index score and ranking, benchmarks them against averages and other destinations, provides recommendations to improve their strategy and implementation, and offers relevant best practices from other destinations.

Data Sources

The ndex criteria evaluate quantitative data points such as recycling/landfilling rates or percentages of third-party-certified hotel rooms, and qualitative concepts such as the destination's commitment to sustainability and regeneration, the existence of a destination sustainability strategy, or the maturity of reporting practices.

The quantitative data submitted by the destinations should originate from official sources, such as the city or the country's statistics office or from publicly-available data from credible sources such as The World Bank's DataBank or Eurostat. Where there is no comparable city-level data, a regional or national value is taken. Qualitative indicator data is usually collected by the Destination Management Organisation, Convention Bureau, or city, with the help of their partners (city departments, hotel associations, etc.).

Scoring

Each performance indicator is assigned a maximum number of points, and according to how well the destination fulfils each indicator, it obtains some of these points, no points, or all points (a full score). All the indicators' points for each category are then aggregated to get the category score and calculated as follows, where i = indicator and c = category.

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Formula 1: Category Score_c = \sum \left( \frac{achieved\ points_i}{maximum\ points_i} \right)
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To get the total score of the index, all category scores are aggregated.

Destinations are then ranked by performance and the website is updated to reflect the ranking of the top forty.

The following pages detail the GDS-Index categories, criteria, and scoring, showing alignment with the UN SDGs.

	Environmental Performance				
Sub- category	Criteria Number	Indicator	Scoring		
category	Nomber	Does the city have a climate change mitigation and adaptation strategy?			
		1.1. The city has a publicly-available climate change mitigation strategy	o.5 points		
		1.2. The city has a publicly-available climate change adaptation strategy	o.5 points		
	EN-1	1.3. The strategy is periodically reviewed	o.5 points		
	CIN-T	1.4. The strategy includes a roadmap to net zero greenhouse gas emissions (GHGs)	0.5 points		
		1.5. The strategy includes commitments/actions to support a just transition and/or environmental justice	0.5 points		
		1.6. The strategy explicitly indicates actions for tourism	o.5 points		
		1.7. The strategy explicitly indicates actions for events	o.5 points		
		Has the city signed up to an international declaration to measure			
	EN-2	and reduce greenhouse gas (GHG) emissions in line with the Paris Agreement?			
		2.1.Yes	1 point		
		2.2. No	o points		
	EN-3	Please state the city's 2030 carbon reduction target.	>81% - 4 points 61 - 80% reduction - 3 points 41 - 60% reduction - 2 points 20 - 40% reduction - 1 point <20% reduction - 0 points		
Climate, Energy, & Emissions	EN-4	Please state how much the city has already reduced its emissions against its 2030 target.	>81% - 4 points 61 - 80% reduction - 3 points 41 - 60% reduction - 2 points 20 - 40% reduction - 1 point <20% reduction - 0 points		
© (20 €)	EN-5	What are the city's greenhouse gas emissions per capita, measured in tonnes of equivalent carbon dioxide? Please explain how this figure is calculated in your destination.	< 3 tCO2e points - 4 points 3 - 4.9 tCO2e - 3 points 5 - 7.9 tCO2e - 2 points 8 - 11.9 tCO2e - 1 point >12 tCO2e - 0 points		
		What climate action has been taken by the city/DMO at the sector			
		level to address the impact of the tourism and events sectors?			
		6.1. The city or DMO has signed up to an international tourism or events commitment (e.g., the Glasgow Declaration)	0.5 points		
	EN-6	6.2. The city or DMO has committed to achieving net zero greenhouse gas emissions for tourism and events at the latest by 2050, with an interim target of a 50% reduction by 2030	o.5 points		
		6.3. The city or DMO has a published climate action plan for tourism and events	o.5 points		
		6.4. The city or DMO has conducted a study to assess the risks of a changing climate to tourism and events	o.5 points		
		6.5. The city or DMO measures and reports on the carbon footprint of tourism and events	o.5 points		
	EN-7	What percentage of the city's total electricity consumption is supplied by renewable sources? Please input electricity consumed (not produced) from renewable sources, divided by total electricity consumed from all sources.	> 40% - 4 points 30% - 39.9% - 3 points 20% - 29.9% - 2 points 10% - 19.9% - 1 point < 10% - 0 points		

		December day house a middle by a conflict to all and the second s	
		Does the city have a publicly-available circular economy strategy? Please select all that apply.	
		8.1. The city has an advanced circular economy strategy that focuses on designing out waste and pollution, increasing material and product reuse, and regenerating natural systems	o.5 points
	EN-8	8.2. The city has a basic circular economy strategy focusing on recycling and waste management	o.5 points
		8.3. The strategy explicitly indicates actions for tourism	o.5 points
		8.4. The strategy explicitly indicates actions for events	o.5 points
		8.5. A performance report was produced in the last 3 years	o.5 points
Resources	EN-9	What percentage of the city's municipal solid waste has been disposed of in a landfill?	> 50% - 0 points 35% - 50% - 1 point 20% - 35% - 2 points 10% - 20% - 3 points 0% to 10% - 4 points
	EN-10	What percentage of city's solid municipal waste is recycled? Please include composting but not incineration.	> 71% - 4 points 51% - 70% - 3 points 31% - 50% - 2 points 15% - 30% - 1 point < 15% - 0 points
	EN-11	What is the total annual collected municipal solid waste per capita (kg/capita)?	Very low < 199 kg/yr4 points Low 200 - 350 kg/yr 3 points Moderate 350 - 499 kg/yr 2 points High 500 - 649 kg/yr 1 point Very High > 650 kg/yr 0 points
Air Quality	EN-12	What is the city's annual PM2.5 concentration?	Very Low (<5) - 4 points Low (6 - 15) - 3 points Moderate (16 - 25) - 2 points High (26 - 59) - 1 point Very High (>60) - 0 points
	EN-13	What is the city's annual PM10 concentration?	Very Low (<15) - 4 points Low (16-50) - 3 points Moderate (51-75) - 2 points High (76-100) - 1 point Very High (>101) - 0 points
	EN-14	What percentage of city wastewater receives centralised treatment?	>80% - 4 points 60% - 79% - 3 points 40% - 59% - 2 points 20% - 39% - 1 point 0% to 19% - 0 points
Water		Does the city have a publicly-available water management programme? Please select all that apply.	
3 mercina -W-		15.1. The programme measures and monitors water usage	1 point
13 to 13 to 15 to	FN-15	15.2. The programme monitors and reports on water quality	1 point
	EN-15	15.3. The programme provides guidance for monitoring and reducing commercial water usage	1 point
		15.4. The programme includes a system to respond to water quality issues	1 point

	EN-16	How many kilometres of dedicated cycle paths and lanes are there per 100,000 people in the destination?	>101 - 2.5 points 76 - 100 - 2 points 51 - 75 km - 1.5 points 25 - 50 km - 0.5 points 0 - 25 km - 0 points
Transport		Does the city have an integrated mobility plan to improve citizen health and reduce city pollution caused by transport? Please select all that apply.	
9 mar norm 11 comments 9 mar norm 12 comments All 12 comments		17.1. The plan has targets to enhance sustainable mobility and reduce pollution/congestion	1 point
<u> </u>	EN-17	17.2. The plan includes baseline mobility data that is used to measure progress regularly	1 point
		17.3. The plan monitors soft mobility improvements (i.e. walking, pedestrianisation, cycling strategies), alternatives, and the facilitation of soft mobility connections	1 point
		17.4. The plan demonstrates investment in low-carbon public transport	1 point
		Does the city have a biodiversity strategy, and what does it include?	
	EN-18	18.1. Yes, the city has a biodiversity strategy aligned to local needs, international laws, standards or frameworks, to reverse biodiversity loss	1 point
		18.2. The strategy includes specific targets, and is time-bound with regular monitoring and a scheduled review process	1 point
Bio- Diversity		18.3. The strategy includes programmes and participatory approaches, encouraging community-led initiatives, and empowering residents to take ownership of green spaces and biodiversity conservation projects	1 point
		18.4. The strategy maps critical habitats and ecological areas impacted by visitors, and defines actions to mitigate those impacts	1 point
		18.5. Strategy development involved a wide range of stakeholders, including directly-affected and indirectly-affected stakeholders	1 point
	EN-20	What is the size of the city's green and blue area (hectares) per 100,000 population?	> 1000 ha - 2 points 500 - 999 ha — 1.5 points 201-499 ha - 1 point 101-200 ha — 0.5 points <100 ha - 0 points

Sub-	Criteria		<u> </u>
category	Number	Indicator	Scoring
SDGs		How well is the city's sustainability strategy aligned with the UN Sustainable Development Goals (SDGs)?	
	50.	- The strategy mentions the SDGs	1point
	SO-1	- The strategy aligns its goals with all or specific SDGs	2points
TO THE PARTY OF		- The strategy aligns its goals with the SDGs, and includes specific targets and indicators	3 points
Corruption		What is the country's score on the Corruption Perception Index?	
A A A A A A A A A A A A A A A A A A A	50-2		90 -100 - 4 points 75-89 - 3 points 50-74 - 2 points 30-49 - 1 point 0-26 - 0 points
Personal Safety	SO-3	What is the country's score for "Safety" on the Social Progress Index?	100-85 (Very High) = 4 points 75-84 (High) = 3 point 65-74 (Upper Middle) points 55-64 (Lower Middle) point 45-54 (Low) = 0 points
Access to Information & Communication	SO-4	What is the country's score for "Information and Communications" on the Social Progress Index?	100-85 (Very High) = 4 points 75-84 (High) = 3 point 65-74 (Upper Middle) points 55-64 (Lower Middle) point 45-54 (Low) = 0 points
Health and Wellness	SO- <u>5</u>	What is the country's score for "Health" on the Social Progress Index?	100-85 (Very High) = 2 points 75-84 (High) = 3 points 65-74 (Upper Middle) points 55-64 (Lower Middle) point 45-54 (Low) = 0 points
13 00" 14 00" 15 00 m	50.6	Does the city's crisis management plan (CMP) include tourism and events?	
	SO-6	6.1. Specifically addresses tourism	1 point
		6.2. Specifically addresses events	1 point

		What is the country's score for "Inclusive Society" on the Social	100-85 (Very High) = 4
		Progress Index?	points
			75-84 (High) = 3 points
	SO- ₇		65-74 (Upper Middle) = 2
			55-64 (Lower Middle) = 1
			point
			45-54 (Low) = o points
		How does the city ensure accessibility in public transport for	
		individuals with visible or invisible disabilities and other accessibility needs?	
		8.1. The city or the transport authority collaborates with disability	
		advocacy groups/specialised organisations to co-create inclusive public	1 point
	SO-8	transport solutions	
		8.2. The city or the transport authority has an accessibility action plan to	
		ensure that public transportation is inclusive and accessible to people	1 point
		with diverse needs	
		8.3. The city or the transport authority provides accessibility training and resources for public transport providers	1 point
		How does the city ensure accessible public spaces for individuals	
		with visible or invisible disabilities and other accessibility needs	
		9.1. The city collaborates with disability advocacy groups/specialised	
Inclusive-	SO-9	organisations to co-create inclusive public spaces solutions	1 point
		9.2. The city has an accessibility action plan to ensure that public	1 point
ness		spaces are inclusive and accessible to people with diverse needs	1 point
SEE A		9.3. The city provides accessibility training for service providers	1 point
		How does the city council or DMO engage, consult, and manage	
100		local residents in and on important tourism topics? Please select all	
		that apply. 10.1. The destination has a system to measure and monitor resident	
	SO-10	sentiment	1 point
		10.2. The destination facilitates public participation in co-creating the	
		destination's tourism strategy and policies	1 point
		10.3. The destination has a mechanism for continuous dialogue with	1 point
		the community to improve the implementation of its strategy	1 point
		10.4. The destination manages a specific participatory budget where	
		projects or initiatives that impact visitors can be proposed and	1 point
		prioritised by local residents	
		How does the city manage short-term tourism rentals?	
		11.1. The city or relevant government authority collaborates with short-	
		term tourism rentals platforms to collect data to monitor and manage	1 point
		them	
	SO-11	11.2. The city or relevant government authority has specific regulations	
		for short-term tourism rentals to prevent oversaturation and loss of	1 point
		affordable housing	
		11.3. The city or relevant government authority has developed a	1 point
		registration system for short-term tourism rentals 11.4. The city does not regulate short-term tourism rentals	in-t-
		11.4. The city does not regulate short-term tourish rentals	o points

Funding Mecha- nisms	SO-12	How does the city manage tourism funding mechanisms (public and/or private) to contribute to the sustainable and regenerative development of the destination? 12.1. The city has a funding mechanism that generates funding from tourism for environmental protection initiatives 12.2. The city has a funding mechanism that generates funding from tourism for the preservation and promotion of local cultural heritage 12.3. The city has a funding mechanism that generates funding from tourism to regenerate local communities through social or economic development projects 12.4. The funds generated are ringfenced and must be reinvested into community regeneration, environmental initiatives, and/or cultural	Unmarked

Supplier Performance			
Sub-	Criteria	Indicator	Scoring
category	Number		
	SU-1	What percentage of the destination's hotel room inventory has an active third-party sustainability certification? See the guiding notes for the relevant hotel room numbers based on population size.	> 80% - 4 points 50% - 79% - 3 points 25% - 49% - 2 points 10% - 24% - 1 point < 10% - 0 points
Hotels		Are there destination-wide initiatives or programmes in place that target hotels to create a more circular economy? Please select all that apply.	
	SU-2	2.1. Food-waste-reduction programme	o.5 points
trest 🚓 🗚		2.2. Single-use and plastic-elimination programme	o.5 points
© S 1.4 M 2.5 m		2.3. Composting programme2.4. The DMO is promoting existing circular economy programmes to hotels	o.5 points
	SU-3	Does the destination have a programme that promotes and supports hotels' commitment to sustainable food? Please select the areas that the programme addresses. - Organic produce	o.5 points
		- Locally-grown and -made produce	o.5 points
		- Plant-based, healthy options	o.5 points
Airport	SU-4	What percentage of the destination's key airport(s) have a current third-party certification (i.e. ISO 14001) for sustainability management? Please calculate an average if there is more than one airport.	> 80% - 2 points 50% - 79% - 1.5 points 25% - 49% - 1 point 10% - 24% - 0.5 points Less than 10% - 0 points
* .i. ©	SU-5	What percentage of the destination's key airport(s) are carbon neutral for direct emissions (excluding flights)? Please calculate an average if there is more than one airport.	> 80% - 2 points 50% - 79% - 1.5 points 25% - 49% - 1 point 10% - 24% - 0.5 points Less than 10% - 0 points
Event Agencies	SU-6	What percentage of event agencies located in the destination have a formal, written sustainability policy?	> 80% - 2 points 50% - 79% - 1.5 points 25% - 49% - 1 point 10% - 24% - 0.5 points Less than 10% - 0 points
₩ ₩ ∞	SU-7	What percentage of event agencies located in the destination have an active, third-party sustainability certification?	> 80% - 4 points 50% - 79% - 3 points 25% - 49% - 2 points 10% - 24% - 1 point Less than 10% - 0 points
	SU-8	What percentage of the top 15 attractions located in the destination have an active, third-party sustainability certification?	> 80% - 4 points 50% - 79% - 3 points 25% - 49% - 2 points 10% - 24% - 1 point Less than 10% - 0 points
Attractions	SU-9	Are there destination-wide initiatives or programmes in place that specifically target culturally- and naturally-sensitive sites to increase positive visitor impact? Please select all that apply. 9.1. Tools are provided to site managers to help measure and monitor visitor flows at culturally- and naturally-sensitive sites 9.2. Support is provided to site managers to minimise visitors' negative impact on culturally- and naturally-sensitive sites	o.5 points o.5 points
		9.3. Visitor information material and guidelines are provided for responsible visitor behaviour at culturally- and naturally-sensitive	o.5 points

		sites	
		9.4. Visitor management training and support is provided to heritage	
		operators of culturally- and naturally-sensitive sites	o.5 points
		Are there destination-wide initiatives or programmes in place that	
		specifically target restaurants to create a more circular economy?	
		Please select all that apply.	
		10.1. Food-waste-reduction programme	o.5 points
	SU-10	10.2. Single-use and plastic-elimination programme	o.5 points
		10.3. Composting programme	o.5 points
Restau-		10.4. The DMO is promoting existing circular economy programmes	
rants		to restaurants	o.5 points
2 80 3 200 1		Does the destination have a programme that promotes and	
<u> </u>		supports restaurants and caterers with a commitment to	
∞ ⊕ <u>±</u>		sustainable food? Please select the areas that the programme	
₩	SU-11	addresses.	
		11.1. Organic produce	o.5 points
		11.2. Locally-grown and -made produce	o.5 points
		11.3. Plant-based, healthy options	o.5 points
	CLI	Does the destination promote and incentivise third-party	
	SU-12	certification for restaurants and caterers with a commitment to sustainable food?	1 point
		What percentage of the destination's dedicated convention	
Venues		centres have an active third-party sustainability certification for	> 80% - 4 points 50% - 79% - 3 points
12 13 .*** 14 .***	SU-13	their operations?	25% - 49% - 2 points
12 13.FT 14.FF		· ·	10% - 24% - 1 point
≝.			Less than 10% - o points
Academia		What percentage of the destination's universities, colleges, and	> 80% - 3 points
Academia	SU-14	vocational schools have integrated sustainability into their	50% - 79% - 2 points
Academia	SU-14		50% - 79% - 2 points 25% - 49% - 1 point
	SU-14	vocational schools have integrated sustainability into their	50% - 79% - 2 points
	SU-14	vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula?	50% - 79% - 2 points 25% - 49% - 1 point
	SU-14	vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply.	50% - 79% - 2 points 25% - 49% - 1 point
	SU-14	vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points
	SU-14	vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain	50% - 79% - 2 points 25% - 49% - 1 point
	SU-14	vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points
	SU-14 SU-15	vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points
		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points
		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points
		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points
Tourism		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions 15.4. Funding and incentives are provided to support the	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points
Tourism and Events		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions 15.4. Funding and incentives are provided to support the development of low-carbon products and experiences	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points 0.5 points
Tourism and Events Businesses		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions 15.4. Funding and incentives are provided to support the	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points
Tourism and Events		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions 15.4. Funding and incentives are provided to support the development of low-carbon products and experiences 15.5. Carbon-reduction, -avoidance, and -elimination initiatives are	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points 0.5 points
Tourism and Events Businesses		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions 15.4. Funding and incentives are provided to support the development of low-carbon products and experiences 15.5. Carbon-reduction, -avoidance, and -elimination initiatives are promoted to the tourism/events supply chain Does the destination encourage and support suppliers to offer quality jobs/decent work in tourism?	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points 0.5 points
Tourism and Events Businesses		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions 15.4. Funding and incentives are provided to support the development of low-carbon products and experiences 15.5. Carbon-reduction, -avoidance, and -elimination initiatives are promoted to the tourism/events supply chain Does the destination encourage and support suppliers to offer quality jobs/decent work in tourism? 16.1 The destination has programmes or initiatives to monitor	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points 0.5 points 0.5 points
Tourism and Events Businesses	SU-15	vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions 15.4. Funding and incentives are provided to support the development of low-carbon products and experiences 15.5. Carbon-reduction, -avoidance, and -elimination initiatives are promoted to the tourism/events supply chain Does the destination encourage and support suppliers to offer quality jobs/decent work in tourism? 16.1 The destination has programmes or initiatives to monitor working conditions	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points 0.5 points
Tourism and Events Businesses		vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions 15.4. Funding and incentives are provided to support the development of low-carbon products and experiences 15.5. Carbon-reduction, -avoidance, and -elimination initiatives are promoted to the tourism/events supply chain Does the destination encourage and support suppliers to offer quality jobs/decent work in tourism? 16.1 The destination has programmes or initiatives to monitor working conditions	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points 0.5 points 0.5 points
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Tourism and Events Businesses	SU-15	vocational schools have integrated sustainability into their tourism, events, hospitality management and curricula? Are there destination-wide initiatives or programmes in place that target tourism/events supply chain to take climate action? Please select all that apply. 15.1. Carbon awareness/literacy training is provided to the tourism/events supply chain 15.2. Tools and support to measure their carbon emissions and assist in the development of their climate action plans are provided to the tourism supply chain 15.3. Tools and support are provided to measure events' carbon emissions 15.4. Funding and incentives are provided to support the development of low-carbon products and experiences 15.5. Carbon-reduction, -avoidance, and -elimination initiatives are promoted to the tourism/events supply chain Does the destination encourage and support suppliers to offer quality jobs/decent work in tourism? 16.1 The destination has programmes or initiatives to monitor working conditions 16.2 The destination encourages suppliers to provide quality jobs (e.g., a living wage, limited use of zero-hour contracts)	50% - 79% - 2 points 25% - 49% - 1 point < 24% - 0 points 0.5 points 0.5 points 0.5 points 0.5 points 0.5 points

		Destination Management Performance	
Sub-	Criteria	Indicator	Scoring
category	Number	Hulcatol	Scoring
		Does the DMO have a sustainability or regenerative strategy for the visitor economy? Please select all that apply.	
		1.1. Sustainability vision and action plan established for events	1 point
		1.2. Sustainability vision and action plan established for tourism	1 point
	DM-1	1.3. Multi-year strategy (+3 years)	1 point
		1.4. Aligned with the city's overall development agenda (not just	1 point
		tourism and events)	
		1.5. Integrates the UN Sustainable Development Goals (SDGs) Does the DMO strategy contain objectives, indicators, targets,	1 point
		and an action plan that aims to generate socially-positive outcomes? Please select all that apply	
		2.1. Clearly defines 3 or more objectives for the change that is desired at the destination	o.5 points
	DM-2	2.2. Contains a minimum of 3 indicators	o.5 points
	2.11.2	2.3. Contains a minimum of 3 targets	o.5 points
		2.4. Contains or links to an action plan to help achieve each objective	
		through the DMO's events strategy	0.5 points
		2.5. Contains or links to an action plan to help achieve each objective	
		through the DMO's tourism strategy	o.5 points
Strategy		Does the DMO strategy contain objectives, indicators, targets, and	
_		an action plan that aim to generate environmentally-positive	
500 B		outcomes? Please select all that apply	
TO THE PARTY OF TH	DM-3	3.1. Clearly defines 3 or more objectives for the change that is desired	o.5 points
		within the destination	
		3.2. Contains a minimum of 3 indicators	o.5 points
		3.4. Contains a minimum of 3 targets	o.5 points
		3.5. Contains or links to an action plan to help achieve each objective	o.5 points
		through the DMO's events strategy 3.6. Contains or links to an action plan to help achieve each objective	
		through the DMO's tourism strategy	o.5 points
		Does the DMO strategy contain objectives, indicators, targets, and	
		an action plan that aim to generate economically-positive	
		outcomes? Please select all that apply.	
		4.1. Clearly defines 3 or more objectives for the change that is desired at the destination	o.5 points
	DM	4.2. Contains a minimum of 3 indicators	o s points
	DM-4	4.3. Contains a minimum of 3 targets	o.5 points
		4.4. Contains or links to an action plan to help achieve each objective	o.5 points
		through the DMO's events strategy	o.5 points
		4.5. Contains or links to an action plan to help achieve each objective	
		through the DMO's tourism strategy	o.5 points
		Has the DMO's sustainability strategy been developed with wide-	
		spread stakeholder consultation? Please select all that apply and	
		explain how the stakeholder feedback is reflected in the strategy.	
	DM-5	5.1. Involvement of key industry partners (hotels, venues, agencies)	o.5 points
		5.2. Involvement of visitors and event attendees	o.5 points
		5.3. Involvement of clients	o.5 points
		5.4. Involvement of key local government departments	o.5 points
		5.5. Involvement of local community and citizens	o.5 points

		Has the DMO's sustainability strategy and its development process	
Strategy		been reviewed and/or updated and publicly released to interested	
####		parties within the last three years? Please select all that apply.	
	DM-6	6.1. Reviewed and/or updated in the last three years	1 point
TO THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TO THE PERSON NAMED IN COLUM		6.2. Publicly released to key interested parties	o.5 points
		6.3. Strategy describes consultation and development process	o.5 points
Visitor		Does the DMO implement initiatives to manage visitor flows within the destination?	
Manage-		7.1. Conducts a social carrying-capacity study	o.5 points
ment		7.2. Conducts an environmental carrying-capacity study	o.5 points
11. 200	DM-7	7.3. Takes proactive measures to manage visitor flows within the destination	o.5 points
9 15 to 1		7.4. Promotes and supports innovation for tourism suppliers to develop products and/or experiences aligned with visitor flow management	o.5 points
		What climate action has the DMO taken at organisational level?	
		8.1. Has a commitment to achieving net zero greenhouse gas emissions by 2050 at the latest, with an interim target of at least 50% reduction by 2030	o.5 points
Climate		8.2. Published a climate action plan for the organisation	o.5 points
Action	DM-8	8.3. Conducted annual update on the progress of the climate action plan	o.5 points
		8.4. Is measuring and reporting on the organisation's carbon footprint	o.5 points
		8.5. Provides climate action training to all staff	o.5 points
		8.6. Proactively communicates to visitors how they can reduce the carbon impact of their trips	o.5 points
		8.7. Proactively communicates to event organisers how they can reduce carbon impact of their events	o.5 points
		Does the DMO have a destination-level programme for Diversity, Equity, and Inclusion (DEI)? Please select all of the options this programme includes.	
		9.1. Formal commitment to DEI	o.5 points
		9.2. Published a DEI action plan for the organisation and external engagement	o.5 points
		9.3. Conducted annual update on the progress of the DEI action plan	o.5 points
	DM-9	9.4. Engages in DEI measurement and reporting	o.5 points
DEI		9.5. All staff are provided with DEI training at least every two years	o.5 points
5 III 10 III 16 II		9.6. Provides external DEI training sessions to the supply chain/industry	o.5 points
		9.7. Provides best practices guides and/or tools for the tourism supply chain	o.5 points
		9.8. Proactively communicates DEI offer to visitors through intentional and inclusive messaging	0.5 points
	DM-10	Does the DMO supply a list of places of interest, transport lines, hotels/venues that support visitors with accessibility challenges in navigating the destination? Please explain your answer.	Yes - 1 point No – o points

		- I - I - I - I - I - I - I - I - I - I	1
	514	Does the DMO have a documented sustainability policy signed by	int
	DM-11	the senior-most executive support, available publicly and defining	1 point
		the organisation's vision, commitment, and key goals? Does the DMO have a sustainable procurement policy that clearly	
	DM-12	defines procurement/purchasing practices, expectations, and	1 point
	DIVI-12	requirements from suppliers?	'
		Does the DMO hold a current third-party sustainability	
Policy &		certification for its own event and/or office operations, or is it in	
Certifi-		the formal process of obtaining one?	
cation	DM-13	13.1. DMO certification not achieved	o points
_		13.2. Formally applied for and in the process of DMO certification	1 point
		13.3. Achieved a valid sustainability certification	3 points
The same of the sa		Does the destination hold a current third-party sustainable	
		destination certification or is it in the formal process of obtaining	
		one?	
	DM-14	14.1. Destination-wide certification not achieved	o points
		14.2. Formally applied for and in the process of achieving destination	4 point
		certification	1 point
		14.3. Achieved a valid sustainability certification for the destination	4 points
		How does the DMO manage the development and governance of	
		its sustainable tourism and events programme? Please select all	
Gover-		that apply.	
nance		15.1. Has an internal sustainability team/committee	o.5 points
	DM-15	15.2. Has a dedicated sustainability manager	o.5 points
12 <u>→ 17 → 1</u>		15.3. Has a committee with external industry stakeholders (e.g.,	o.5 points
		venues, hotels)	
		15.4. Has a committee with external non-industry stakeholders (e.g., NGOs, authorities, citizens, or clients)	o.5 points
		How does the DMO incorporate sustainability into its employee	
		management processes and procedures? Please select all that	
	DM-16	apply.	
		16.1. Sustainability responsibilities are explicitly included in the job	o.5 points
		description of management positions	0.5 points
		16.2. Sustainability targets and achievement reviews are integrated	o.5 points
		into management's performance appraisals	31
		Do new and existing staff in the DMO receive periodic guidance and training regarding the DMO's sustainability strategy,	
		including their roles and responsibilities in its delivery? Please	
	DM	select all that apply.	
Capacity	DM-17	17.1. All new staff are trained	o.5 points
Building		17.2. All existing staff have been trained, and are retrained/updated	
		every two years	o.5 points
1 1 1 1		Has the DMO supported or organised sustainability training for the	
		tourism and events value chain in the last year?	
		18.1. Supplied/supported training for tourism and event suppliers	1 point
	DM-18	18.2. Supplied/supported training for tourism operators	1 point
		18.3. Supplied/supported training for event agencies and meeting	-
		planners	1 point
		Does the DMO provide support to the tourism and events supply	
		chain to help increase suppliers' sustainability performance?	
	DM-19	Please specify	
		19.1. Provides coaching or consulting support	1 point
		19.2. Provides financial incentives	1 point

		19.3. Provides marketing support	1 point
		19.4. Provides tools to help them improve performance and/or drive	
		innovation	1 point
		Does the DMO have a system to measure and monitor the environmental, economic, and social impact and performance of tourism? Please indicate which issues this data has been collected	
		for by selecting from the options below.	
	DM-20	20.1. Has a system to collect data on how tourism impacts economic issues	1 point
		20.2. Has a system to collect data on how tourism impacts social issues	1 point
		20.3. Has a system to collect data on how tourism impacts environmental issues	1 point
Measure-		Does the DMO have a system to measure and monitor the environmental, economic, and social impact and performance of events? Please indicate which issues this data has been collected for by selecting from the options below.	
ment & Reporting	DM-21	21.1. Has a system to collect data on how events impact economic issues	1 point
		21.2. Has a system to collect data on how events impact social issues	1 point
		21.3. Has a system to collect data on how events impact environmental issues	1 point
4824		How does the DMO publicly communicate and report on progress towards its sustainability objectives?	
	DM-22	22.1. Presents performance data via a visual dashboard	1 point
	DIW 22	22.2. Publishes performance data on the DMO's website	1 point
		22.3. Presents performance data in the annual DMO or sustainability report	1 point
	DM-23	Does the DMO use official reporting frameworks to improve its disclosure on sustainable destination strategy and performance? Please select all that apply.	
		23.1. The sustainability reporting employs the United Nations Sustainable Development Goals (SDGs) and/or targets	1 point
		23.2. The sustainability reporting employs a national or internationally-recognised framework	1 point
		23.3. The sustainability report is audited by a third party	1 point
		Does the DMO's tourism and events website(s) provide information about the destination's sustainable events and tourism strategy and initiatives? Please select all that apply.	
		24.1. Provides information about its sustainable events strategy	0.5 points
		24.2. Provides information about its sustainable tourism strategy	o.5 points
Marketing &	DM-24	24.3. Provides information about its sustainability tools and manuals for suppliers, clients, and visitors (e.g., a sustainable event guide)	o.5 points
Communi-		24.4. Provides information about the cities' sustainability programme and ambitions	o.5 points
cations		24.5. Provides sustainability information about key suppliers (i.e. hotels, venues, agencies, restaurants) including any sustainability certificates and credentials	o.5 points
**************************************		24.6. Provides best practice examples and stories	o.5 points
	DM-25	Does the DMO provide information about the destination's sustainability strategy and performance in its RFP responses and sales information?	
		25.1. Does not share this information	o points
		25.2. Sometimes shares this information	1 point

		25.3. Always shares this information	2 points
Mobility A CO	DM-26	Does the DMO actively promote the use of soft mobility to visitors	2 points
		and event participants?	
		26.1. Promotes soft mobility to visitors	1 point
		26.2. Promotes soft mobility to event participants	1 point
	DM-27	How does the DMO financially incentivise visitors and event	
		participants to use public transport?	
		27.1. Provides free or discounted public transport for leisure visitors	1 point
		27.2. Provides free or discounted public transport for all convention and congresses	1 point
		27.3. Provides free or discounted public transport for some conventions and congresses	1 point
		27.4. Not relevant for our destination because the congress and convention centre is within 30 minutes' walking distance of any	Exclude from total
		accommodation within the destination's defined municipal boundary	
Impact and Regenera- tion	DM-28	Does the DMO provide clients with ideas and resources to support local social, environmental, or economic causes and projects?	
		Please select all that apply and explain your answer	
		28.1. Provides a donation programme for food	o.5 points
		28.2. Provides a donation programme for surplus event materials	
		28.3. Provides a list of organisations that offer social support	o.5 points
		programmes and volunteering opportunities for event participants and visitors	o.5 points
		28.4. Shares a carbon-offsetting programme	o.5 points
	DM-29	Does the DMO have a social impact and legacy programme for events?	
		29.1. Provides event clients with an impact or legacy framework and tools	o.5 points
		29.2. Provides event clients with training on impact and legacy management	o.5 points
		29.3. Trains the DMO team on impact and legacy management for events	o.5 points
		29.4. Provides incentives to clients to help increase the social,	o.5 points
		environmental, and economic impact of events on the destination	
		29.5. Facilitates formal, non-industry partnerships to help clients	o.5 points
		generate a long-term, positive impact and legacy at the destination	
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